

**Proposed Budget 2023/2024 by cost centre**

Appendix C

		22/23			23/24			Variance
		Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	
Chief Executive Unit	CECE	-	283,874	283,874	-	292,929	292,929	9,055
<b>Chief Executive Unit Total</b>		<b>-</b>	<b>283,874</b>	<b>283,874</b>	<b>-</b>	<b>292,929</b>	<b>292,929</b>	<b>9,055</b>
Deputy Chief Executive	DCEX	-	-	-	-	-	-	0
<b>Deputy Chief Executive Total</b>		<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>
Corporate Director	CCBS	0	132,200	132,200	-	133,623	133,623	1,423
<b>Corporate Director Total</b>		<b>0</b>	<b>132,200</b>	<b>132,200</b>	<b>-</b>	<b>133,623</b>	<b>133,623</b>	<b>1,423</b>
<b>Corporate Services</b>								
Head of Corporate Services	CCCS	-	154,483	154,483	-	106,079	106,079	-48,404
Internal Audit	CCDP	-	153,640	153,640	-	206,489	206,489	52,849
Corporate Management	CORM	-	15,990	15,990	-	16,705	16,705	715
Central Establishment	CEST	-	35,940	35,940	-	28,468	28,468	-7,472
ICT	CCCI	-	742,746	742,746	-	869,201	869,201	126,455
Policy and Communications	CCPC	-	470,469	470,469	-2,400	530,008	527,608	57,139
Digital Transformation	CCDT	-	327,335	327,335	-	444,555	444,555	117,220
Human Resources	CCHR	-	215,123	215,123	-	258,781	258,781	43,658
Youth Training	YTRN	-	60,938	60,938	-	71,356	71,356	10,418
Corporate Training	CTRN	-	50,000	50,000	-	50,000	50,000	-
Council Tax Reduction Scheme Administration	CTBA	-87,672	-	-87,672	0	-	0	87,672
Housing Benefits Admin	HBAD	-170,512	-	-170,512	-170,512	-	-170,512	0
Housing Benefit-Rent Allowances	RALL	-9,002,000	9,000,000	-2,000	-11,576,000	11,600,000	24,000	26,000
Council Tax	CTAX	-100,000	14,000	-86,000	-100,000	4,000	-96,000	10,000
Non Domestic Rates	NNDR	-126,780	6,000	-120,780	-126,368	2,000	-124,368	-3,588
Revenues & Benefits	FRRB	-	1,106,081	1,106,081	-65,000	1,161,054	1,096,054	-10,027
<b>Corporate Services Total</b>		<b>-9,486,964</b>	<b>12,352,745</b>	<b>2,865,781</b>	<b>-12,040,280</b>	<b>15,348,696</b>	<b>3,308,416</b>	<b>442,635</b>
<b>Democratic Services</b>								
Civic Expenses	CIVE	-	10,400	10,400	-	10,400	10,400	-
Elections	ELEC	-	53,300	53,300	-	54,950	54,950	1,650
Electoral Registration	EREG	-2,500	71,560	69,060	-2,500	80,350	77,850	8,790
Democratic Representation & Management	MEMB	-	426,681	426,681	-	396,464	396,464	-30,217
Standards Committee	STND	-	2,750	2,750	-	1,500	1,500	-1,250
Democratic Services	CCDE	-	290,196	290,196	-	327,015	327,015	36,819
<b>Democratic Services Total</b>		<b>-2,500</b>	<b>854,887</b>	<b>852,387</b>	<b>-2,500</b>	<b>870,679</b>	<b>868,179</b>	<b>15,792</b>
<b>One Legal Services</b>								
Legal Services	CCLE	-2,471,587	2,756,624	285,037	-2,710,617	3,089,242	378,625	93,588
<b>One Legal Services Total</b>		<b>-2,471,587</b>	<b>2,756,624</b>	<b>285,037</b>	<b>-2,710,617</b>	<b>3,089,242</b>	<b>378,625</b>	<b>93,588</b>
<b>Development Services</b>								
Development Control	BDDC	-	1,234,841	1,234,841	-	1,323,913	1,323,913	89,072
Local Land Charges	LAND	-127,000	35,276	-91,724	-127,000	35,343	-91,657	67
Planning Development	PLND	-926,835	148,000	-778,835	-1,010,000	150,500	-859,500	-80,665
Building Regulations	BREG	-	33,713	33,713	-	24,410	24,410	-9,303
Development Group	BDGM	-	104,574	104,574	-	106,080	106,080	1,506
Street Naming & Numbering	SNAN	-25,000	15,000	-10,000	-26,884	16,764	-10,120	120
Joint Core Strategy	JCSB	-60,216	120,216	60,000	-68,526	128,526	60,000	0
CIL Management	CILM	-99,847	99,847	-	-110,147	110,147	-	-
Planning Policy	PPOL	-	6,227	6,227	-	47,272	47,272	41,045
Planning Policy Section Costs	BDPP	-3,813	261,891	258,079	-6,593	358,028	351,435	93,357
Economic & Community Development	BDET	-22,000	280,644	258,644	0	232,277	232,277	-26,367
Community Development	CODV	0	10,000	10,000	-	10,000	10,000	-
Community Grants	COMG	-	36,600	36,600	-	-	-	-36,600
Economic Development	ECDV	-	12,500	12,500	-	2,500	2,500	10,000
Growth Hub	GRHU	-7,920	128,188	120,268	-7,920	109,179	101,259	-19,009
Market	MARK	-33,500	33,500	-	-31,000	31,000	-	-
General Grants & Donations	SECG	-	53,620	53,620	-	53,620	53,620	-
Tourism Marketing & Development	TOGN	-	7,250	7,250	-	7,250	7,250	-
Tourism - Tewkesbury TIC	TOTC	-46,000	102,623	56,623	-46,000	109,899	63,899	7,276
Tourism - Winchcombe T.I.C.	TOWC	-44,980	44,980	-	-42,500	42,500	-	-
<b>Development Services Total</b>		<b>-1,397,111</b>	<b>2,769,491</b>	<b>1,372,380</b>	<b>-1,476,570</b>	<b>2,899,208</b>	<b>1,422,638</b>	<b>50,258</b>
<b>Community Services</b>								
Bulky Waste Service	BULK	-105,000	49,555	-55,445	-121,943	68,297	-53,646	1,799
New Bin Deliveries	BIND	-3,000	67,118	64,118	-2,000	82,703	80,703	16,585
Cleansing Operations	CLAD	-	554,318	554,318	-	627,468	627,468	73,150
Fly Tipping	FLYT	-	19,000	19,000	-	19,000	19,000	0
Food Waste Collection Service	FODW	-	660,364	660,364	-	768,785	768,785	108,421
Garden Waste Collection Service	GADN	-1,035,099	591,442	-443,657	-1,079,416	712,073	-367,343	76,314
Grounds Maintenance Operations	GRND	-15,000	475,223	460,223	-15,500	530,731	515,231	55,008
Recycling Collection Service	RECY	-688,400	1,791,743	1,103,343	-700,720	1,887,783	1,187,063	83,720
Trade Waste Collection Service	TRDE	-307,000	371,970	64,970	-335,500	410,407	74,907	9,937
Household Waste Collection Service	WSTE	-	978,267	978,267	-	1,392,460	1,392,460	414,193

Housing Strategy	HOST	-	4,192	4,192	-	6,000	6,000	1,808
Homelessness - Administration	HOME	-89,100	128,864	39,764	-208,500	261,000	52,500	12,736
Housing Advice	HOAD	-	12,750	12,750	-	13,050	13,050	300
Housing Services	DCHS	-	288,361	288,361	-	319,293	319,293	30,932
Homelessness Prevention	HPRE	-12,500	12,919	419	-43,500	43,833	333	-86
Housing Private Rented Sector	HPRS	-23,000	23,000	-	-40,000	40,000	-	-
Homeseeker Plus	HSEK	-43,378	43,378	-	-46,927	46,927	-	-
Domestic Abuse	DABU	0	0	-	0	0	-	-
Burial Expenses	BURE	-2,000	3,500	1,500	-1,000	2,000	1,000	500
Contaminated Land	COLA	-	4,000	4,000	-	4,375	4,375	375
Environmental Health	DCEH	-	888,849	888,849	-22,000	1,268,876	1,246,876	358,027
Dog Control	DOGW	-	3,600	3,600	-	2,000	2,000	1,600
Environmental Health Fixed Penalty Notice	EHFP	- 1,000	-	-1,000	-800	-	-800	200
Environmental protection	ENVC	-2,600	3,000	400	-1,840	2,100	260	140
Food Safety	FOOD	-1,000	1,338	338	-1,000	1,430	430	92
Glos County Flooding Works	GCCF	0	1,000	1,000	0	250	250	-750
Homes Improvement Agency	HIAG	-	5,000	5,000	-	0	0	-5,000
Local Air Pollution Control	LAPC	-7,504	900	-6,604	-9,500	1,092	-8,408	-1,804
Licensing	LICS	-137,275	5,000	-132,275	-270,801	12,734	-258,067	-125,792
Noise Pollution Control	NOPO	-	1,551	1,551	-	2,652	2,652	1,101
Pest Control	PEST	0	0	0	-	-	-	0
Water Pollution	WAPO	-2,000	314	-1,686	0	0	0	1,686
Workforce Health & Safety	WHAS	-	1,316	1,316	-	1,417	1,417	101
Works in Default	WIDE	-	0	0	- 2,000	2,000	0	0
Private Sector Housing Notices	PSHN	- 10,000	-	-10,000	0	-	0	10,000
Crime and Disorder Act	CDIS	-	7,761	7,761	-	5,332	5,332	-2,430
Head of Community Services	DCCS	-	295,033	295,033	-	317,701	317,701	22,668
Emergency Planning	EMRG	-	18,664	18,664	-	24,442	24,442	5,778
Litter Pickers	LITT	-	3,000	3,000	-	1,000	1,000	- 2,000
<b>Community Services Total</b>		<b>-2,484,855</b>	<b>7,316,292</b>	<b>4,831,437</b>	<b>-2,902,947</b>	<b>8,879,212</b>	<b>5,976,265</b>	<b>1,144,828</b>
<b>Finance &amp; Asset</b>								
Counter Fraud Unit	COUF	-	69,711	69,711	-	82,418	82,418	12,707
Finance & Asset Management	DCFA	-	117,255	117,255	-	118,630	118,630	1,375
New Homes Bonus	NHBO	-	-	0	-	-	-	0
Salary Savings	ZSAL	-	-100,000	-100,000	-	0	0	100,000
Climate Change Costs	CLIM	0	20,000	20,000	-	31,250	31,250	11,250
External Audit & Inspections	AUDF	-	90,000	90,000	-	105,000	105,000	15,000
Bank Charges	BACH	-	89,300	89,300	-	74,600	74,600	-14,700
Financial Management	DCFS	-	488,046	488,046	- 10,300	562,524	552,224	64,178
Insurances Holding Account	INSU	-	222,000	222,000	-	223,855	223,855	1,855
Pensions Compensation	PENC	-	70,000	70,000	-	70,000	70,000	0
Non Distributable Costs	PNDC	-	1,269,000	1,269,000	-	1,170,000	1,170,000	-99,000
Treasury Management	TMAN	-	25,450	25,450	-	21,064	21,064	-4,386
Interest on Balances	INTB	-439,000	467,000	28,000	-1,000,000	633,641	-366,359	-394,359
Central establishment	ACES	-	39,000	39,000	-	38,000	38,000	-1,000
Cemetery Bishops Cleeve	BCCE	-52,500	33,901	-18,599	-65,560	36,239	-29,322	-10,723
Bowling Green	BGRE	-1,831	-	-1,831	-1,880	-	-1,880	-49
Holiday Caravan Site	CARH	-45,000	-	-45,000	-45,000	-	-45,000	-
Car Parking	CARP	-655,500	262,679	-392,821	-641,158	253,576	-387,582	5,239
Cemetery	CEMG	-64,800	58,131	-6,669	-75,830	72,185	-3,645	3,024
Churchyard Maintenance Bishops Cleeve	CMBC	-	6,346	6,346	-	7,049	7,049	703
Asset Management	DCFP	-10,000	477,814	467,814	-33,000	544,704	511,704	43,890
Depots	DEPS	-12,250	21,273	9,023	0	23,950	23,950	14,927
Land Drainage and Flood Prevention	DRAI	-	59,272	59,272	-	61,851	61,851	2,579
Fleet Cars	FLEC	0	48,060	48,060	-	61,240	61,240	13,180
Golf Course	GOLF	-26,000	-	-26,000	-27,000	-	-27,000	-1,000
Homeless Properties	HOUS	-43,279	27,325	-15,954	-46,948	28,025	-18,923	-2,969
Mop Fair	MFAR	-13,443	7,020	-6,423	-13,578	7,020	-6,558	-135
Outdoor Sports & Recreation Facilities	OSRF	-1,672	-	-1,672	-2,000	-	-2,000	-328
Play Areas and Parks	PARK	-1,500	15,000	13,500	-2,500	15,000	12,500	-1,000
Public Offices	POFF	-284,553	335,472	50,919	-276,130	405,557	129,427	78,508
Retained Assets	RETA	-6,000	27,020	21,020	-6,000	34,369	28,369	7,349
Roses Theatre	ROSE	-	500	500	-	500	500	0
Naming And Numbering Of Streets	NOST	-	7,000	7,000	-	8,000	8,000	1,000
Leisure Centre Investment	TNLF	-167,324	-	-167,324	-193,078	-	-193,078	-25,754
Clevedon Properties	CLEV	-102,733	-	-102,733	-102,671	-	-102,671	62
Challenge House	CHAL	-967,230	-	-967,230	-970,949	-	-970,949	3,718.96
The Chase	CHAS	-319,095	54,354	-264,741	-320,826	59,659	-261,167	3,573.85
Edmund House	EDMU	-229,724	-	-229,724	-230,071	-	-230,071	347.42
SPL House	SPLH	-243,409	-	-243,409	-262,301	-	-262,301	18,891.95
Wickes	WICK	-316,478	-	-316,478	-316,715	-	-316,715	237.25
Walton on the Naze - Marks	WOTN	-233,039	-	-233,039	-233,144	-	-233,144	104.80
Property Investment Savings Plan	PROP	-	10,000	10,000	-	103,715	103,715	93,715
Vaughan Pak, Tipton	TIPT	-456,246	76,074	-380,172	-646,048	88,635	-557,413	-177,241
Volvo, Crawley	VOLV	-502,958	-	-502,958	-499,784	-	-499,784	3,174.04
<b>Finance &amp; Asset Total</b>		<b>-5,195,564</b>	<b>4,394,003</b>	<b>-801,561</b>	<b>-6,022,471</b>	<b>4,942,255</b>	<b>-1,080,216</b>	<b>-278,655</b>
<b>Grand Total</b>		<b>-21,038,581</b>	<b>30,860,115</b>	<b>9,821,534</b>	<b>-25,155,386</b>	<b>36,455,844</b>	<b>11,300,458</b>	<b>1,478,924</b>